

Department of Sports & Exercise Sciences

PERFORMANCE GUIDELINES FOR TENURE AND PROMOTION

To be eligible for consideration for promotion and/or tenure, a candidate should show evidence of success for each discipline-appropriate bullet statement listed in the categories below. The guidelines listed below are considered *minimum criteria* for consideration for promotion and tenure for faculty in the Department of Sports and Exercise Sciences.

Rank	Teaching Effectiveness (TE)	Scholarly Activity (SA)	Professional Service (PS)	Collegiality	*Additional Requirements
Professor	Excellent*	Excellent *	Excellent	Acceptable	Outstanding (TE or SA)
Associate Professor	Excellent*	Excellent *	Satisfactory/Excellent *	Acceptable	Outstanding (TE, SA, or PS)
Assistant Professor	Excellent	Satisfactory/Excellent *	Satisfactory/Excellent *	Acceptable	Excellent (SA or PS)

For promotion to/maintenance of **Assistant Professor** the individual must be rated as:

- *Excellent* in teaching
- *Excellent* in either scholarly activity or professional service and *Satisfactory* in the other
- *Acceptable* in collegiality

For promotion to **Associate Professor** the individual must be rated as:

- *Excellent* in teaching and scholarly activity
- *Satisfactory/Excellent* in professional service with an *Outstanding* in one of the three categories
- *Acceptable* in collegiality

For promotion to **Full Professor** the individual must be rated as:

- *Excellent* in all three categories (teaching, scholarly activity, and professional service)
- *Outstanding* in either teaching or scholarly activity
- *Acceptable* in collegiality

For **Tenure**, the applicant must meet the requirements for the Associate Professor level if they hold the rank of Assistant Professor or the full professor level if they hold the rank of Associate Professor.

Category definitions of *Outstanding*, *Excellent*, *Satisfactory/Excellent*, *Marginally Satisfactory*, *Unsatisfactory*, and *Unsatisfactory* in each professional area follow.

The Sports and Exercise Sciences Department in the College of Nursing & Health Sciences will follow these guidelines for Standards of Faculty Performance. These guidelines are as follows:

Instructional Responsibilities

Outstanding

- Provides students with a syllabus that includes all the tools the student needs to meet the student learning outcomes (complete schedule including lecture and exam dates, learning outcomes, office hours, telephone numbers, email address, and all other good to know information about the course)
- Notifies the appropriate administrator of classes that will be missed due to travel, etc., and, if necessary, makes arrangements with other faculty to cover courses during his or her absence
- Communicates enthusiastically and knowledgably with the students making the courses they teach stimulating, interesting and applicable
- Encourages students to come in during office hours or make appointments if the office hours are not compatible with their schedule for help and/or advice
- Gives well organized up to date lectures mixed with well integrated and appropriate videos, audios, electronic presentation, demonstrations, etc.
- Maintains a constant awareness and implements those techniques that works best in the classroom for maintaining student interest and communication to a changing student body as appropriate to the subject being taught
- Uses an acceptable course evaluation to measure the level of student learning outcomes
- Spends time with colleagues discussing and sharing teaching experiences
- Gives student-teacher evaluations and studies the result carefully to detect teaching deficiencies and compares them with previous evaluations to detect negative trends that need to be corrected
- Teaches overloads to fill student needs and benefit the department
- Consistently looking to introduce courses that students need or have an interest in
- Finds benefit and satisfaction teaching core courses
- Treats all students with respect and courtesy

Excellent

- Provides students with a complete syllabus including dates of lectures and exams, student learning outcomes, grading procedures, and all other essential elements pertaining to the course
- Has planned for any unexpected absences from class with a method of notification and assignments for the students to be done in the instructor's absence
- Gives well organized up to date lectures intermixed with other teaching methods such as videos, electronic presentations, etc.
- Shows enthusiasm for the subject by the way he or she answers all the student questions and stimulates discussion by other students in the process

- Has scheduled office hours that are communicated to the students with the admonition to come by and discuss those issues that are preventing the student from getting the grade they seek
- Seeks discussion with other colleagues about teaching techniques that could improve his or her teaching
- Gives student-teacher evaluations and studies the outcome carefully for hints as to how teaching can be improved
- Willingly teaches overloads when necessary to help out in emergency situations on a temporary basis
- Finds benefit and satisfaction teaching core courses
- Treats all students with respect and courtesy

Satisfactory/Excellent

- Provides students with a syllabus that contains the essential elements pertaining to the course
- If he or she misses classes, notification and an explanation are given
- Gives lectures that are organized and contain current information that meets the expected student outcomes for the course
- Student questions are answered in an understandable and respectful manner
- Gives exams and uses evaluations that are appropriate for the course
- Discusses teaching techniques with colleagues
- Posts office hours when he or she is available for consultation
- Gives student-teacher evaluations and reads them with the intent to implement anything that might help improve future evaluations
- Willing to teach courses in the core and courses that are deemed valuable to the students.
- Treats students with respect and courtesy

Marginally Satisfactory

- Provides students with a syllabus that contains most of the essential elements pertaining to the course with only a few errors
- If he or she misses classes, notification is given without an explanation.
- Gives lectures that are organized and contain some current information that may or may not meet the expected student outcomes for the course
- Student questions are answered in an understandable manner
- Gives exams and uses evaluations that are marginally appropriate for the course
- Listens to teaching techniques of colleagues
- Posts office hours when he or she is available for consultation but sometimes fails to be in
- Gives student-teacher evaluations and reads them with marginal intent to implement anything that might help improve future evaluations
- If pressured will to teach courses in the core and courses that are deemed valuable to the students
- Treats likable students with respect and courtesy

Unsatisfactory

- Provides only a minimal syllabus lacking some essential material and contains errors.
- Occasionally misses lectures with no explanations or notification
- Lectures are hard to follow, presentations are hard to see and hear, and some of the material is out of date
- Student questions are tolerated with short answers that avoid discussion
- Does not invite colleagues to visit classes
- Disregards suggestions or opportunities for course improvement
- No office hours are posted, and students can only see the instructor if they have made an appointment
- Gives student-teacher evaluations, but fails to read the results or acknowledge any benefit gained by them
- Does not consult with colleagues about improving teaching
- Avoids interacting with students as much as possible during class.

Unacceptable

- Fails to provide a syllabus (course outline), establish course goals, or explain grading procedures
- Frequently misses lectures with no explanation or notification
- Lectures are unorganized and the material is out of date
- Student questions and participation is not tolerated
- Demonstrates no enthusiasm or desire to improve the class
- Exams do not cover the material covered in lectures
- Does not permit others to visit or comment on his or her courses
- Is not willing to meet with or help students outside of class
- Is not willing to give student-teacher evaluations and refuses to teach overloads or core courses
- Frequently embarrasses and belittles students.

Intellectual Contributions

Outstanding

- Has ongoing scientific/scholarly research leading to publication in refereed journals and/or works on projects to test new procedural investigations or scientific equipment for publication or reports for private and/or government agencies averaging about one publication every two years depending on the discipline, size of publication and difficulty in publication
- Is successful in securing funds to support their research
- Directs graduate and undergraduate research theses.
- Seeks funds to support graduate/undergraduate student research as well as their own research
- Attends and takes students to meetings where they present their research.

Excellent

- Has ongoing scientific research leading to publication in refereed journals and/or works on projects to test new procedural investigations or scientific equipment for publication or reports for private and/or government agencies averaging about one publication every three years depending on the discipline, size of publication and difficulty in publication
- Is active in applying for funds to support their research
- Is willing to direct graduate student thesis research as well as undergraduate research such as but not limited to McNair Scholars
- Attends and presents research at scientific meetings.

Satisfactory/Excellent

- Participates in scientific/scholarly research that is of interest to some part of the scientific/scholarly community and is leading towards publication, reports for government agencies, private industry, or presentations for scientific meetings
- Attends scientific meetings when funds are available

Marginally Satisfactory

- Participates in scientific/scholarly research that is of interest to some part of the scientific/scholarly community but does not lead towards publication, reports for government agencies, or private industry, but may lead toward presentations for scientific meetings
- Rarely attends scientific meetings

Unsatisfactory

- Dabbles in research that is unproductive or of a non-scientific or non-scholarly nature and is not leading towards any kind of scholarly publication or interest to the scholarly community
- Rarely and reluctantly directs undergraduate or graduate theses research

Unacceptable

- Refuses to be involved in research or other scholarly activity

Professional Service

Outstanding

- Volunteers for or willingly accepts committee assignments and willingly accepts being chairperson when appropriate at all levels in the university community
- Contacts and reminds advisees and other students they come in contact with of the need to be properly advised

- Properly advises students or directs them to someone who has the proper expertise to advise them
- Is willing to counsel with any student that comes to them and directs them to the proper academic advisor
- Volunteers or willingly accepts when asked to help with recruitment, summer orientation, retention, etc. when time permits
- Volunteers or willingly accepts when asked to sponsor student organizations when time permits
- Encourages and/or supports student participation in research conferences, summer workshops, etc.
- Writes letters of reference when asked by students going to graduate or professional school
- Serves as a consultant when appropriate
- Is involved in the development of new programs when appropriate
- Shares their expertise with community groups in appropriate ways by participating in science fairs, college bowls, lecture, etc. regardless of the reward or recognition
- Does consulting work if called upon and approved by the University.

Excellent

- Volunteers for committee work within the department and the university and serves as chairperson when called upon
- Does academic advising of students
- Participates in recruiting, retention, and summer orientation when time permits
- Encourages students to participate in research conferences
- Willingly writes letters of reference
- Mentors students and new faculty
- Serves as a consultant when appropriate
- Shares his or her expertise with community groups by giving talks, judging science fairs, etc. regardless of the financial reward

Satisfactory/Excellent

- Serves and participates on departmental and or university committees when invited and time permits
- Advises assigned students
- Shares scientific expertise with community groups when invited

Marginally Satisfactory

- Serves and participates on departmental and or university committees when pressured
- Advises assigned students if convenient and does not take too much time
- Only shares scientific expertise with community groups the faculty member likes
- Does consulting work if it is financially rewarding

Unsatisfactory

- Reluctantly serves on departmental or university committees but fails to attend or participate in a dependable manner
- Refuses to serve as the chair of committees
- Tries to avoid academic advising of students and is rarely available when advising is taking place
- Avoids shouldering any additional departmental responsibilities such as, but not limited to, giving their views on future growth of the department, care of equipment including vehicles, interviewing prospective faculty, etc.

Unacceptable

- Refuses to serve on departmental or university committees
- Will not advise students
- Will not give scientific presentations to local civic, religious, government, or private groups
- Is not involved in consulting that involves scientific expertise.

Collegiality

Acceptable

- Associates with other members of the SES faculty and shares professional ideas in a congenial manner.

Unacceptable

- The faculty member refuses to associate with other members of the SES faculty.
- Is antagonistic with the other SES faculty members in the department and the university.